F I N A N C I A L S T A T E M E N T S

For

SOUTH-EAST OTTAWA COMMUNITY SERVICES

For year ended

MARCH 31, 2026

INDEPENDENT AUDITOR'S REPORT

To the members of

SOUTH-EAST OTTAWA COMMUNITY SERVICES

Opinion

We have audited the financial statements of South-East Ottawa Community Services (the Centre), which comprise the statement of financial position as at March 31, 2026 and the statements of operations, fund balances and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Centre, as at March 31, 2026 and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis of Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Centre in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Centre's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Centre or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Centre's financial reporting process.

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Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Centre’s internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management’s use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Centre’s ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor’s report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor’s report. However, future events or conditions may cause the Centre to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Welch LLP

Chartered Professional Accountants
Licensed Public Accountants

Ottawa, Ontario
June 25, 2026.

SOUTH-EAST OTTAWA COMMUNITY SERVICES

(Incorporated under the laws of Ontario)

STATEMENT OF FINANCIAL POSITION

MARCH 31, 2026

	2026	2025
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents	$ 8,096,890	$ 7,653,160
Accounts receivable - note 4	296,691	606,191
Prepaid expenses	86,365	87,927
	$ 8,479,946	$ 8,347,278
LIABILITIES AND FUND BALANCES		
CURRENT LIABILITIES		
Accounts payable and accrued liabilities	$ 2,397,012	$ 1,969,671
Government remittances payable	242,900	226,137
Repayable to funders - note 5	2,705,953	3,372,440
Deferred contributions - note 6	1,894,113	1,539,062
	7,239,978	7,107,310
FUND BALANCES		
Appropriated - internally restricted	640,000	640,000
Operating - unrestricted	599,968	599,968
	1,239,968	1,239,968
	$ 8,479,946	$ 8,347,278

Approved:

. . . . .SARAH KENNELL, Board Chair

Dominique Conway

. . . . .DOMINIQUE CONWAY, Secretary-Treasurer

(See accompanying notes)

SOUTH-EAST OTTAWA COMMUNITY SERVICES

STATEMENT OF OPERATIONS

YEAR ENDED MARCH 31, 2026

	2026	2025
Revenue		
Grants and contributions		
Government of Ontario:		
Ministry of Health, Community Health Branch	$ 30,101,061	$ 31,580,999
Ontario Health East	12,262,338	9,915,190
Ontario Health	1,281,508	1,411,626
Other	47,660	45,826
Federal Government	15,715	19,368
Municipal Government	2,236,046	2,015,070
Other	306,099	328,324
Interest	353,733	505,419
Fundraising	14,748	-
Miscellaneous	379,092	901,693
	46,998,000	46,723,515
Expenses		
Operational		
Salaries and benefits	8,972,059	8,457,018
Materials, supplies and services	2,580,138	2,016,841
Administrative		
Salaries and benefits	1,384,351	1,363,306
Materials, supplies and services	1,505,816	1,312,192
Occupancy	745,071	713,961
Ontario Midwifery Program (OMP) costs	29,688,596	29,465,197
Non-recurring	47,814	55,378
	44,923,845	43,383,893
Net revenue before items below	2,074,155	3,339,622
Transferred to deferred contributions	-	(84,163)
Amount repayable to funders - note 5	(2,074,155)	(3,250,011)
Net revenue	$ -	$ 5,448

(See accompanying notes)

STATEMENT OF FUND BALANCES

YEAR ENDED MARCH 31, 2026

	2026	2025
APPROPRIATED - internally restricted		
Contingencies Fund		
Balance, beginning and end of year	$ 100,000	$ 100,000
Special Repairs and Maintenance Fund		
Balance, beginning and end of year	100,000	100,000
Innovative Programs and Services Fund		
Balance, beginning and end of year	85,000	85,000
Supplementary Funding for Programs and Services Fund		
Balance, beginning and end of year	115,000	115,000
Staff and Board Insurance Fund		
Balance, beginning and end of year	30,000	30,000
Electronic Medical Records Transition Fund		
Balance, beginning and end of year	60,000	60,000
Health Human Resources Reserve Fund		
Balance, beginning of year	150,000	-
Transferred from Operating - unrestricted	-	150,000
Balance, end of year	150,000	150,000
Total, end of year	$ 640,000	$ 640,000
OPERATING - unrestricted		
Balance, beginning of year	$ 599,968	$ 594,520
Net revenue	-	5,448
Balance, end of year	$ 599,968	$ 599,968

(See accompanying notes)

STATEMENT OF CASH FLOWS

YEAR ENDED MARCH 31, 2026

	2026	2025
CASH PROVIDED (USED)		
Operating activities		
Net revenue	$ -	$ 5,448
Changes in non-cash operating items:		
Accounts receivable	309,500	168,172
Prepaid expenses	1,562	577,884
Accounts payable and accrued liabilities	427,341	265,799
Government remittances payable	16,763	20,110
	755,166	1,037,413
Financing activities		
Repayable to funders, net of repayments - note 5	(666,487)	1,045,222
Deferred contributions, net of amounts recognized - note 6	355,051	(207,247)
	(311,436)	837,975
INCREASE IN CASH	443,730	1,875,388
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	7,653,160	5,777,772
CASH AND CASH EQUIVALENTS AT END OF YEAR	$ 8,096,890	$ 7,653,160
CASH AND CASH EQUIVALENTS IS COMPRISED OF THE FOLLOWING		
Cash	$ 8,015,882	$ 7,574,512
Term deposits	81,008	78,648
	$ 8,096,890	$ 7,653,160

(See accompanying notes)

1. PURPOSE OF THE ORGANIZATION

South-East Ottawa Community Services operates under the name South-East Ottawa Community Health Centre (the Centre). The Centre works with community members to meet the challenge of change, to be sensitive to community needs when addressing social and health issues and to promote the holistic well-being of individuals by providing opportunities for people to empower themselves and reach their full potential as community members.

The Centre was incorporated by Letters Patent on March 8, 1985 under the laws of the Province of Ontario as a non-profit charitable organization without share capital.

2. SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations and consist of the following significant accounting policies:

Fund accounting

The Operating Fund accounts for the Centre's program delivery and administrative activities. Costs of operating the Centre are financed primarily by the Province of Ontario through Ontario Health East and the Ministry of Health.

The appropriated fund balance is comprised of the following funds:

Contingencies Fund - funds are available on a one-time basis, with Board approval, to address unforeseen expenditures.

Special Repairs and Maintenance Fund - funds are available on a one-time basis, with Board approval, to address maintenance and repair of owned capital assets including premises, equipment and furnishings, etc.

Innovative Programs and Services Fund - funds are available on a one-time basis, with Board approval, to "seed" new or innovative projects which otherwise have no funding stream identified or available but which would nevertheless strengthen the organization's services and/or resource. Funds may be accessed to "pilot" or otherwise demonstrate efficacy of an innovative approach to service delivery or resource development, preparatory to developing funding proposals to other potential sources.

Supplementary Funding for Programs and Services Fund - funds are available on a one-time basis, with Board approval, to enable immediate enhancement of a program or service or to sustain a program or service with the understanding that funds from other sources will be shortly forthcoming. These funds will "bridge" to sustainable funding from other sources.

Staff and Board Insurance Fund - funds are available on a one-time basis, with Board approval, to protect the staff and board members of South-East Ottawa Community Services for a period of three years after such time as the Centre ceases operations.

Electronic Medical Records Transition Fund - funds are available on a one-time basis, with Board approval, to address the excess costs associated with the transition to the new electronic health records software. These funds will cover expenditures not covered in the surpluses in the operating budget.

Health Human Resources Reserve Fund - funds are available on a one-time basis, to address in year personnel costs shortfalls for departments. These funds will "bridge" the sustainable funding from other sources.

2. **SIGNIFICANT ACCOUNTING POLICIES** - Cont'd.

Revenue recognition

The Centre follows the deferral method of accounting for grant revenues and contributions. Grants are recognized as revenue in the year in which the related expenses are incurred. Donations and fundraising are recorded when received.

The Centre receives the majority of funds from Ontario Health (OH), Ontario Health East (OHE), Ministry of Health, Community Health Branch for the Province of Ontario (MOH) and the City of Ottawa. Unless specifically permitted to be used in a future period, the net revenue is subject to refund to the funders.

Financial instruments

The Centre's financial assets and liabilities are initially recognized at fair value. All financial instruments, except for cash and cash equivalents, are subsequently measured at cost or amortized cost. Cash and cash equivalents are subsequently recognized at fair value.

Cash and cash equivalents

Cash and cash equivalents include short-term investments in term deposits which are generally held for periods up to one year.

Contributed services

A large number of volunteers contribute a significant number of hours per year to assist the Centre in carrying out its service delivery activities. Because of the difficulty in determining their fair value, contributed services are not recognized in the financial statements.

Use of estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Management estimates in these statements include amortization expenses, allowance for doubtful accounts, and accrued liabilities. Actual results could differ from these estimates.

3. FINANCIAL INSTRUMENTS

The Centre is exposed to various risks through its financial instruments. The following analysis provides a measure of the Centre's risk exposure and concentrations.

The Centre does not use derivative financial instruments to manage its risks.

The Centre’s financial instruments are subject to the following risks, substantially unchanged from the prior year unless otherwise noted:

Credit risk

The Centre is exposed to credit risk resulting from the possibility that parties may default on their financial obligations. The Centre's maximum exposure to credit risk is the sum of the carrying value of its cash and cash equivalents and its accounts receivable. The Centre's cash and cash equivalents are deposited with a Canadian chartered bank and as a result, management believes the risk of loss on these items to be remote. The Centre manages its credit risk by reviewing accounts receivable aging monthly and following up on outstanding amounts. Management believes that all accounts receivable at year end will be collected.

Liquidity risk

Liquidity risk is the risk that the Centre cannot meet a demand for cash or fund its obligations as they become due. The Centre meets its liquidity requirements by preparing and monitoring detailed forecasts of cash flows from operations, anticipated investing and financing activities and holding assets that can be readily converted into cash.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk is comprised of currency risk, interest rate risk and other price risk.

i) *Currency risk*

Currency risk refers to the risk that the fair value of instruments or future cash flows associated with the instruments will fluctuate relative to the Canadian dollar due to changes in foreign exchange rates.

The Centre's financial instruments are all denominated in Canadian dollars and it transacts primarily in Canadian dollars. As a result, management does not believe it is exposed to significant currency risk.

ii) *Interest rate risk*

Interest rate risk refers to the risk that the fair value of financial instruments or future cash flows associated with the instruments will fluctuate due to changes in market interest rates.

The Centre is exposed to interest rate risk due to its investment in term deposits, however, this risk is not significant because it does not have any interest bearing liabilities.

iii) *Other price risk*

Other price risk refers to the risk that the fair value of financial instruments or future cash flows associated with the instruments will fluctuate because of the changes in market prices (other than those arising from currency risk or interest rate risk), whether those changes are caused by factors specific to the individual instrument or its issuer or factors affecting all similar instruments traded in the market.

The Centre is not exposed to other price risk as it does not have investments in publicly traded securities.

4. ACCOUNTS RECEIVABLE

Accounts receivable consists of the following:

	2026	2025
Accounts receivable	$ 44,212	$ 369,483
HST receivable	250,831	234,608
Employee advances receivable	1,648	2,100
	$ 296,691	$ 606,191

5. REPAYABLE TO FUNDERS

	Balance beginning end of year	Transfer or repaid during year	Increase due to operations	Balance, end of year
Ontario Health East				
Health Centre				
2025-26	$ -	$ -	$ 1,421,547	$ 1,421,547
Ontario Health				
Health Centre				
2024-25	360,087	-	-	360,087
2025-26	-	149,282	109,191	258,473
	360,087	149,282	109,191	618,560
Ministry of Health,				
Ontario Midwifery Program (OMP)				
2024-25	2,865,726	(2,865,726)	-	-
2025-26	-	-	440,833	440,833
	2,865,726	(2,865,726)	440,833	440,833
City of Ottawa				
2021-22	122,429	-	-	122,429
2024-25	24,198	(24,198)	-	-
2025-26	-	-	102,584	102,584
	146,627	(24,198)	102,584	225,013
Total repayable to funders	$ 3,372,440	$ (2,740,642)	$ 2,074,155	$ 2,705,953

6. GRANTS AND CONTRIBUTIONS

	Deferred contributions, beginning of year	Funds received	Funds transferred to revenue	Transfers/ repayments during year	Deferred contributions, end of year
Government of Ontario					
Ministry of Health, Ontario Midwifery Program (OMP)	$ -	$ 29,946,716	$ (29,946,716)	$ -	$ -
Ontario Health East	-	12,262,338	(12,262,338)	-	-
Ontario Health	149,163	1,346,627	(1,281,508)	(149,282)	65,000
Ontario Health East - referred in Jewish Family Services	-	47,660	(47,660)	-	-
Ministry of Health:					
Health system information	233,298	7,791	-	-	241,089
Transfer Payment Agency	343,603	237,700	(154,345)	-	426,958
Province of Ontario	2,926	2,310	-	-	5,236
Community Health Branch	33,721	-	-	-	33,721
	762,711	43,851,142	(43,692,567)	(149,282)	772,004
Government of Canada					
Canada Works Program	-	15,715	(15,715)	-	-
Municipal Government					
City of Ottawa	100,017	2,287,705	(2,236,046)	10,000	161,676
Other contributions					
Alliance for Healthier Community Grant	8,500	-	-	-	8,500
Baby Cupboard (Bloodroot Fund)	8,000	-	-	-	8,000
Benevity Community ImpactFun (RBC)	2,000	-	-	-	2,000
Boys and Girls Club	10,026	4,300	(4,300)	(10,026)	-
Carefor Health Community Services	997	-	-	-	997
CRA Grant (Income Tax Volunteer Program)	10,045	7,667	-	-	17,712
Christmas Toy	8,039	-	-	-	8,039
Fidelity Investments Canada ULC	2,000	-	-	-	2,000
Deferred contribution Fundraising Doherty	25,222	-	-	-	25,222
General Donation and Fundraising	-	14,748	(14,748)	-	-
Green Shield	9,468	-	-	-	9,468
Harold Crabtree	6,000	-	-	-	6,000
Harry P. Ward Foundation	3,000	-	-	-	3,000
Interest	-	353,733	(353,733)	-	-
Jewish Family Services	-	5,892	-	-	5,892
La Capital Investments and Financial Services	5,003	-	-	-	5,003
Mazon Canada	1,435	-	-	-	1,435
MBNA Canada	448	-	-	-	448
Miscellaneous revenues	-	80,098	(80,098)	-	-
Happy Roots Foundation	-	350,000	(350,000)	-	-
Odon and Yvone Panek Fund	13,933	1,399	-	-	15,332
Olson	4,000	-	-	-	4,000
Ontario Ministry of Health Promotion	4,937	-	-	-	4,937
Other - Better Beginnings, Better Futures	14,044	-	-	-	14,044
Ottawa Community Foundation	126,496	90,333	(103,164)	-	113,665
Ottawa District School Board	64,499	63,500	(59,973)	-	68,026
Resource Development	80,223	-	-	-	80,223
Sandy Hill	63,536	-	-	-	63,536
SENS	5,866	-	-	-	5,866
St. Mary's Home	16,603	-	(19,924)	10,026	6,705
TDPP Grant	2,000	-	-	-	2,000
Telus	1,711	-	-	-	1,711
United Way	48,633	80,220	(67,732)	-	61,121
Peter Bruce Cameron (Seniors program)	5,000	5,000	-	(7,500)	2,500
	551,664	1,056,890	(1,053,672)	(7,500)	547,382
Non program related					
Dynamic Fund Foundation	1,000	-	-	-	1,000
Eunic Chao Supplementary Death Benefits	-	267,631	-	6,749	274,380
Family Medicines	81,958	11,001	-	-	92,959
Government of Canada	-	8,478	-	(8,478)	-
Ministry of Health	5,000	-	-	-	5,000
Other funds	30,637	-	-	-	30,637
TPA - Rooted Birthwork Collective	-	3,000	-	-	3,000
Seniors	6,075	-	-	-	6,075
	124,670	290,110	-	(1,729)	413,051
	$ 1,539,062	$ 47,501,562	$ (46,998,000)	$ (148,511)	$ 1,894,113

7. ENDOWMENT FUND

The Lisa Bornn Fund is an endowment fund held and administered by the Ottawa Community Foundation (OCF). South-East Ottawa Community Services (SEOCS) is the designated beneficiary of this fund.

As the fund is not controlled by SEOCS and is externally managed by OCF, the underlying assets, liabilities, and investment income are not recorded in the accompanying financial statements.

As at March 31, 2026, the fair value of the Lisa Bornn Fund held by OCF was $108,908. Distributions from the fund are made to SEOCS in accordance with the terms established with OCF and are recognized as revenue when received or receivable.

8. COMMITMENTS

The Centre leases space at 1355 Bank Street until March 31, 2034 at an annual base rent of approximately $330,000, plus estimated operating cost and realty tax apportionments of $489,000 annually.

Future annual lease payments for the next five years, excluding final adjustments for operating cost and realty tax apportionments are expected to be as follows:

2026-2027	$ 739,000
2027-2028	735,000
2028-2029	731,000
2029-2030	731,000
2030-2031	737,000
2032 and beyond	2,230,000
	$ 5,903,000

9. EMPLOYEE BENEFIT PLANS

Most of the employees of the Centre are eligible to be members of the Healthcare of Ontario Pension Plan ("the Plan"), which is a contributory defined benefit multi-employer pension plan. Employer contributions made to the Plan during the year by the Centre amounted to $681,781 (2025 - $654,726) and are included in salaries and benefits in the statement of operations. This was less than 0.01% of the Plan's total employer contributions. The Plan's December 31, 2025 actuarial valuation indicates that the Plan is fully funded.

The Centre also contributes to a defined contribution group retirement savings plan held with London Life. Employer contributions made to this plan amounted to $7,304 (2025 - $7,093) and are included in salaries and benefits in the statement of operations.

10. ECONOMIC DEPENDENCE

A significant portion of the Centre's funding from the Province of Ontario, including the Ministry of Health (MOH), Ontario Health East (OHE), and Ontario Health (OH), which represented approximately 93% of total revenue (2025 - 92%). The Centre relies on this funding to support its ongoing operations. Receiving significant funding from one group of funders is considered normal in the industry that the Centre operates in.

OTHER FINANCIAL INFORMATION

For

SOUTH-EAST OTTAWA COMMUNITY SERVICES

For year ended

MARCH 31, 2026

Welch LLP®

To the Directors of

SOUTH-EAST OTTAWA COMMUNITY SERVICES

We have completed our examination of the financial statements of South-East Ottawa Community Services for the year ended March 31, 2026 and have reported to the members thereon. The schedules attached, which reflect additional details not necessary to the fair presentation of the financial statements as a whole, have been drawn from the accounts for your information only.

Yours very truly,

Welch LLP

Chartered Professional Accountants
Licensed Public Accountants

Ottawa, Ontario
June 25, 2026.

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SOUTH-EAST OTTAWA COMMUNITY SERVICES

SCHEDULE OF OPERATIONS - BY PROGRAM

YEAR ENDED MARCH 31, 2026

	Board Administered Funds	Corporate	Community Development	Youth Programs	Community and Home Support	EarlyON Centre	Ontario Midwifery Program (OMP)	Health Centre - OHE	Health Centre - OH	2026 Total	2025 Total
Revenue											
Grants and contributions											
Government of Ontario											
Ministry of Health, Community Health Branch	$ 154,345	$ -	$ -	$ -	$ -	$ -	$ 29,946,716	$ -	$ -	$ 30,101,061	$ 31,580,999
Ontario Health	-	-	-	-	-	-	-	-	1,281,508	1,281,508	1,411,626
Ontario Health East	-	-	-	-	428,416	-	-	11,833,922	-	12,262,338	9,593,695
Ontario Health East - One time funding	-	-	-	-	-	-	-	-	-	-	321,495
Ontario Health East - referred in Jewish Family Services	-	-	-	-	-	-	-	47,660	-	47,660	45,826
	154,345	-	-	-	428,416	-	29,946,716	11,881,582	1,281,508	43,692,567	42,953,641
Federal Government											
Canada Works Program	-	-	-	15,715	-	-	-	-	-	15,715	19,368
Municipal Government											
City of Ottawa - Community	-	337,244	1,165,038	26,747	93,762	-	-	-	-	1,622,791	1,483,467
City of Ottawa - EarlyON	-	-	-	-	-	440,201	-	-	-	440,201	464,078
City of Ottawa - One time	-	-	-	-	-	173,054	-	-	-	173,054	67,525
	-	337,244	1,165,038	26,747	93,762	613,255	-	-	-	2,236,046	2,015,070
Other grants and contributions											
Boys and Girls Club	-	-	-	4,300	-	-	-	-	-	4,300	3,777
Boys and Girls Club (PACT)	-	-	-	-	-	-	-	-	-	-	4,800
Jewish Family Services	-	-	-	-	-	-	-	-	-	-	14,000
Kingston Health Service Centre	-	-	-	-	-	-	-	-	-	-	114,809
OESP	-	-	13,090	-	-	-	-	-	-	13,090	61,365
Ottawa-Carleton District School Board	-	2,856	-	57,117	-	-	-	-	-	59,973	-
Ottawa Community Foundation	-	-	101,575	-	-	1,589	-	-	-	103,164	-
St Mary's	-	-	-	-	-	19,924	-	-	-	19,924	-
United Way	-	-	67,732	-	-	-	-	-	-	67,732	85,194
User fees	-	-	-	-	37,916	-	-	-	-	37,916	44,379
	-	2,856	182,397	61,417	37,916	21,513	-	-	-	306,099	328,324
Other											
Interest	132,532	-	-	-	-	-	182,713	38,488	-	353,733	505,419
Donation	-	6,578	-	-	8,170	-	-	-	-	14,748	-
Miscellaneous	-	362,213	1,205	-	8,195	-	-	7,479	-	379,092	901,693
Allocation of board administered funds	(286,877)	286,877	-	-	-	-	-	-	-	-	-
	(154,345)	655,668	1,205	-	16,365	-	182,713	45,967	-	747,573	1,407,112
Total revenue	-	995,768	1,348,640	103,879	576,459	634,768	30,129,429	11,927,549	1,281,508	46,998,000	46,723,515
Expenses											
Operational											
Salaries and benefits	-	-	935,047	96,919	309,847	431,907	-	6,680,294	518,045	8,972,059	8,457,018
Materials, supplies and services	-	35,114	248,894	6,960	90,327	54,928	-	1,760,955	382,960	2,580,138	2,016,841
Administrative											
Salaries and benefits	-	374,546	135,983	-	114,446	21,329	-	587,823	150,224	1,384,351	1,363,306
Materials, supplies and services	-	695,706	12,651	-	39,766	23,020	-	700,185	34,488	1,505,816	1,312,192
Ontario Midwifery Program (OMP) costs	-	-	-	-	-	-	29,688,596	-	-	29,688,596	29,465,197
Occupancy	-	166,710	-	-	22,073	1,000	-	555,288	-	745,071	713,961
Overhead expense (recovery)	-	(276,308)	16,065	-	-	-	-	173,643	86,600	-	-
Non-recurring	-	-	-	-	-	-	-	47,814	-	47,814	55,378
Total expenses	-	995,768	1,348,640	103,879	576,459	532,184	29,688,596	10,506,002	1,172,317	44,923,845	43,383,893
Net revenue before items below	-	-	-	-	-	102,584	440,833	1,421,547	109,191	2,074,155	3,339,622
Transfer to deferred contributions	-	-	-	-	-	-	-	-	-	-	(84,163)
Amount repayable to funders	-	-	-	-	-	(102,584)	(440,833)	(1,421,547)	(109,191)	(2,074,155)	(3,250,011)
Net revenue	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 5,448

(See accompanying letter to directors dated June 25, 2026)

SOUTH-EAST OTTAWA COMMUNITY SERVICES

SCHEDULE OF OPERATIONS - HEALTH CENTRE OHE

YEAR ENDED MARCH 31, 2026

	Admin	Clinic	Health Promotion	Early Years	Counselling	Primary Care Outreach	RICs	Walk in Counselling	Midwifery Services	2026 Total	2025 Total
REVENUE											
Grants											
Ontario Health East	$ 1,827,334	$ 5,389,369	$ 495,370	$ 324,253	$ 204,532	$ 2,218,964	$ 1,040,000	$ -	$ 334,100	$11,833,922	$ 9,178,279
Ontario Health East - referred in Jewish Family Services	-	-	-	-	-	-	-	47,660	-	47,660	45,826
Ontario Health East - One time	-	-	-	-	-	-	-	-	-	-	321,495
	1,827,334	5,389,369	495,370	324,253	204,532	2,218,964	1,040,000	47,660	334,100	11,881,582	9,545,600
Other											
Interest revenue	38,488	-	-	-	-	-	-	-	-	38,488	71,595
Miscellaneous revenue	-	7,479	-	-	-	-	-	-	-	7,479	11,756
	1,865,822	5,396,848	495,370	324,253	204,532	2,218,964	1,040,000	47,660	334,100	11,927,549	9,628,951
EXPENSES											
Operational											
Salaries and benefits	-	3,168,845	490,981	266,749	198,376	1,473,560	846,066	39,717	196,000	6,680,294	6,579,197
Materials, supplies and services	137,783	958,128	4,389	56,267	5,636	443,591	139,102	-	16,059	1,760,955	1,036,265
Administrative											
Salaries and benefits	587,823	-	-	-	-	-	-	-	-	587,823	668,693
Materials, supplies and services	616,545	24,891	-	1,237	520	22,777	23,215	-	11,000	700,185	719,980
Occupancy	523,671	-	-	-	-	-	16,617	-	15,000	555,288	519,300
Non-recurring	-	47,814	-	-	-	-	-	-	-	47,814	55,378
Overhead expense	-	110,000	-	-	-	13,200	15,000	7,943	27,500	173,643	50,138
	1,865,822	4,309,678	495,370	324,253	204,532	1,953,128	1,040,000	47,660	265,559	10,506,002	9,628,951
NET REVENUE BEFORE ITEM BELOW	-	1,087,170	-	-	-	265,836	-	-	68,541	1,421,547	-
AMOUNT REPAYABLE TO FUNDER	-	(1,087,170)	-	-	-	(265,836)	-	-	(68,541)	(1,421,547)	-
NET REVENUE	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

(See accompanying letter to directors dated June 25, 2026)

Welch LLP®
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SOUTH-EAST OTTAWA COMMUNITY SERVICES

SCHEDULE OF OPERATIONS - HEALTH CENTRE OH

YEAR ENDED MARCH 31, 2026

	Locally Driven	Preventative Care	Black Health Initiative	Pediatric Recoveries	Black Youth Mental Health	2026 Total
REVENUE						
Grants						
Ontario Health	$ 663,413	$ 234,163	$ 130,325	$ 60,000	$ 193,607	$ 1,281,508
EXPENSES						
Operational						
Salaries and benefits	296,152	98,846	17,965	20,922	84,160	518,045
Materials, supplies and services	210,327	1,226	73,172	25,000	73,235	382,960
Administrative						
Salaries and benefits	70,971	36,769	7,519	9,278	25,687	150,224
Materials, supplies, and services	25,963	5,000	-	-	3,525	34,488
Overhead expense	60,000	-	14,800	4,800	7,000	86,600
	663,413	141,841	113,456	60,000	193,607	1,172,317
NET REVENUE BEFORE ITEMS BELOW	-	92,322	16,869	-	-	109,191
AMOUNT REPAYABLE TO FUNDER	-	(92,322)	(16,869)	-	-	(109,191)
NET REVENUE	$ -	$ -	$ -	$ -	$ -	$ -

(See accompanying letter to directors dated June 25, 2026)